

Management



Mr. Zhang Zhiyong

Executive Director and Chairman

Mr. Chen Li

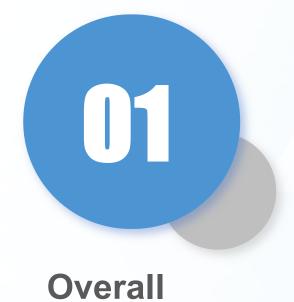
Executive Director and General Manager

Mr. Hu Shaofeng

Chief Accountant

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Overall Performance

Zhang Zhiyong
Executive Director and Chairman

Highlights



- Sound operational performance, with net profit increasing by 8.0% year-on-year
- Sustained revenue growth supported by multiple pillars, revenue contribution from the Two Wings business increased to 14.0%
- Upgrades in digital towers accelerated, revenue of Smart Tower business increased 18.7% year-on-year
- Boosted commercialization of research outcomes, steadily improved the efficiency of technological innovation
- To share fruitful results with shareholders, interim dividend increased by 21.6%

Sound Key Indicators



RMB49,601 million

Operating Revenue

2.8% (3.1%*)

RMB34,227 million

EBITDA

3.6%

RMB28,679 million

Operating Cash Flow

12.6%

RMB5,757 million

Profit Attributable to Owners of the Company

8.0%

3.844 million

Number of Tenants

3.0%

1.81 tenants/site

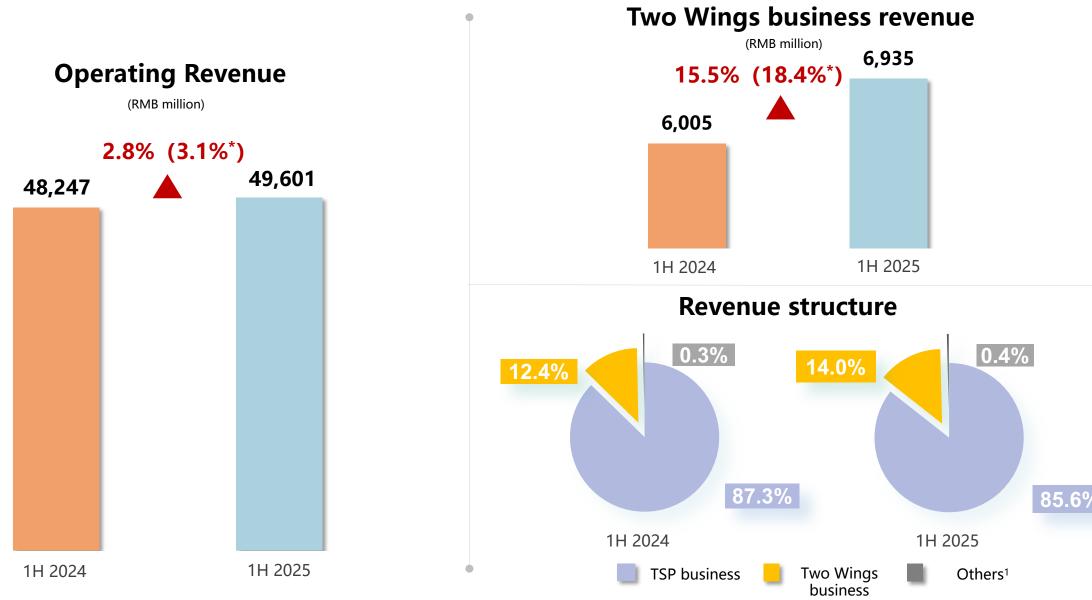
Tower Tenancy Ratio

0.6%

^{*} According to the "Revenue Standard Application Case — Revenue Recognition for Charging (Power Supply) Services" (《收入准则应用案例——充(供)电业务的收入确认》) issued by the Ministry of Finance in April 2025, the Company recognises the revenue of battery charging business at net amounts. The figures in parentheses represent the revenue growth rate calculated on a comparable basis. The same applies hereafter.

Continued to Deepen "One Core and Two Wings" Strategy



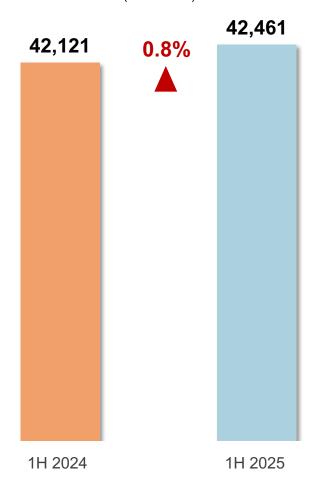


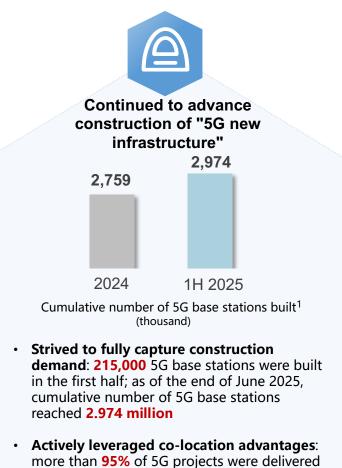
TSP Business Maintained Steady Growth



TSP business revenue

(RMB million)





through sharing of existing site resources



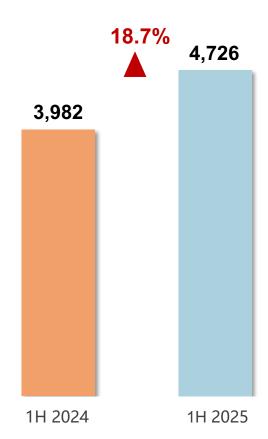


Smart Tower Business Achieved Strong Growth



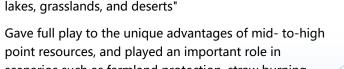
Smart Tower business revenue

(RMB million)

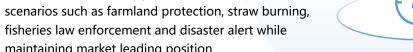


Identified customer demands

Focused on key industries such as emergency response, water conservation, forestry and grassland, strengthened "head-to-head" docking, and promoted strategic cooperation; empowered on spatial digital intelligence governance of "mountains, waters, forests, farmlands, lakes, grasslands, and deserts"



fisheries law enforcement and disaster alert while maintaining market leading position



Upgraded service delivery

- Developed high-standard service systems, continued to elevate the service quality for customers in key industries; reinforced service process management and advanced service upgrades for major projects and key service
- Reinforced local support and service teams to ensure swift response to customers' incremental development requirements, continuously enhancing "companion" service capabilities





Developed high-quality data sets for digital intelligent governance, further improving the competitiveness of products in key service scenarios



Strengthened security

Deepened closed-loop management of network information security risks and improved the technical protection system

Carried out special initiatives to comprehensively enhance technical protection capabilities for network information security across data, terminals, platforms, and cloud networks

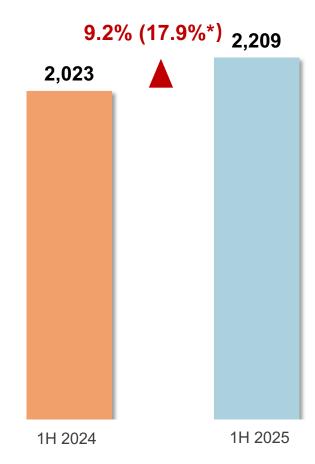
Transforming "telecommunication towers" into "digital towers"

Energy Business Showed Positive Growth Trend



Energy business revenue

(RMB million)





Consolidated product advantages

- Accelerated the iteration and update of battery exchange products, continued to enhance products performance
- Based on the needs of key clients, upgraded and iterated medium- and low-power UPS, DC-coupled solar-storage integration, and other products to continuously and enriched the standardized product system for power backup



Strengthened platform support

- Promoted the update and iteration of the battery exchange platform, created an intelligent AI assistant, and enhanced the support in user operations and intelligent scheduling
- Completed the core functional upgrades of the panoramic display, photovoltaic power generation, and energy consumption management platforms to support the industry's comprehensive solutions for power backup



Deepened refined operations

- Strengthened the refined management of the full asset life-cycle, strengthened the scheduling of battery and optimized underutilized battery exchange cabinets to increase the efficiency of asset utilization and management
- Deepened user operations and established a VIP user benefits system to enrich benefits content and enhance user perception



Provided quality services

- Upgraded C-end online selfservice and digital human functions to achieve efficient intelligent triage, and actively promoted offline "rider homes"
- Comprehensive "companion" service system for corporate customers to improve customer satisfaction

Deepened Reforms to Stimulate Corporate Vitality



Reinforced and enhanced management efficiency

- Advanced lean management, promoted quality improvement and efficiency enhancement, and strengthened full life-cycle asset management
- Advanced intensive management, established and refined a comprehensive system for large-scale maintenance and construction, continuously enhancing professional capabilities in construction and operation
- Advanced quality management, to implement a "three-horizontal, three-vertical" quality management model which focus on "project quality, product quality, and service quality" to enhance quality level
- Advanced product management, established an innovative product evaluation and promotion mechanism, and standardized the full life-cycle management

Continued to deepen and reinforce the reforms

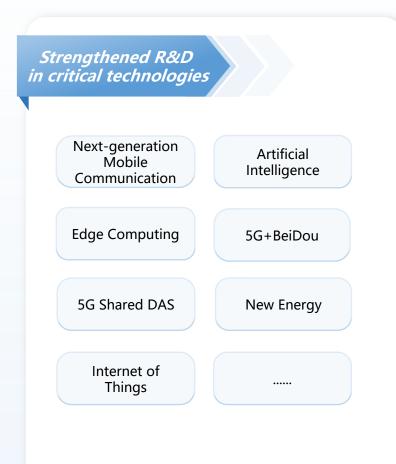
- Deepened regional areas targeted reform, continued to drive resource decentralization, strengthen support systems to improve efficiency, and continuously strengthen the smallest regional production and operational units
- Deepened the market-oriented management mechanisms, promoted the improvement and expansion of term-based and contractual management systems, reinforced operational responsibilities, and stimulated vitality and efficiency

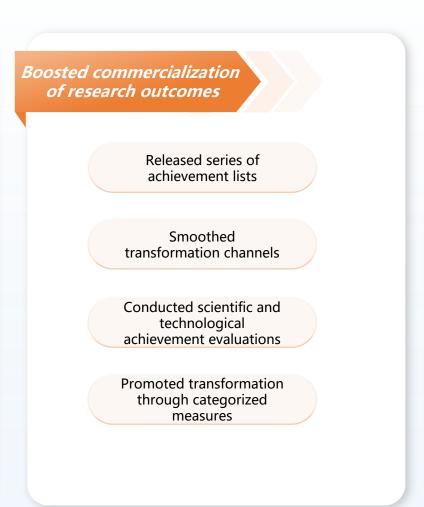
Highlighted industrial transformation and renewal

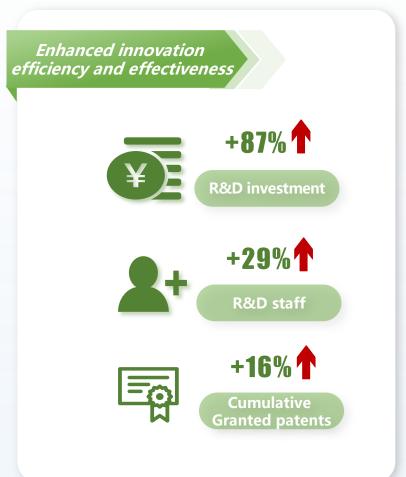
- Promoted the "Hundred Major Projects" initiative and enhanced the reach, depth and quality of the network coverage in key scenarios such as buildings, high-speed railway and subway
- Continued to enhance digital capabilities, scaled up the application of intelligent operation and maintenance, promoted the "one-code-for-all" nationwide to enhance the asset management efficiency and to fuel business growth

Effectiveness of Technological Innovation Improved Steadily









Actively Rewarding Shareholders



Strived to create value and actively enhance shareholder returns

The board of directors has resolved to distribute an interim dividend of

RMB 0.13250 per share (pre-tax)

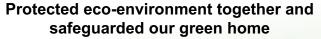


To better reward investors and enable all shareholders to share the results of our high-quality development, and after fully considering our profitability, cash flow and future development needs, the Board has resolved to distribute an interim dividend of RMB 0.13250 per share (pre-tax).

Continued to Deepen ESG Concepts







- "Co-share and co-build" policy, and promoted energy conservation and carbon reduction: Expanded the use of photovoltaics in base stations to promote the circular utilization of resources
- Empowered by digital intelligence and supported ecological protection: Integrated digital intelligence technology to support environmental causes including the prevention and mitigation of air, water, and soil pollution, and ecological protection
- Energy sharing, promoted public well-being and convenience: Provided diverse new energy applications to the public such as battery exchange and charging to support green mobility and help reduce carbon emissions



Shared responsibilities to enhance social well-being and people's livelihoods

- Emergency rescue and disaster prevention:
 Carried out emergency rescue work for extreme weather conditions and provided emergency communications support during natural disaster relief missions such as bush fire prevention, flood control and typhoon response, to ensure the smooth rescue operation, onsite command and communications security
- Deepened inclusive services, eliminated the digital divide: Continued to improve telecommunication infrastructure in rural and remote areas, leveraging digital technologies to support rural revitalization



Built a solid foundation for development through integrity and governance

- Clear governance structure: Optimized corporate governance framework, ensuring a clear delineation of responsibilities and effective checks and balances between various governance entities
- Complete compliance management system: Committed to advancing the development of legal and operational compliance management systems and improving the level of legal and compliant business management
- Good information disclosure system:
 Important information was disclosed in a true, accurate and complete manner, strengthening communication and engagement with the capital markets

Strategic Focus Drove the Company's High-quality Development



Expansion of digital infrastructure continued to accelerate

Continued improvement in the 5G broadband coverage, the "Dual Gigabit" network joint construction, special projects surrounding "signal upgrade" and the extension of broadband coverage to all border areas, as well as the "Sailing" action plan for large-scale 5G applications have brought vast development opportunities

Reinforced advantages in resource coordination, construction delivery, and service solutions innovation to solidify its competitiveness as a service provider offering efficient delivery, superior maintenance and optimal cost structure, while minimizing management risks to fulfil customers' needs, creating more opportunities for business development, aiming to become a world-class integrated digital infrastructure service provider

Further deepened digital intelligence governance

Further promoted the strategic deployments of Beautiful China and Digital China, the development of new markets such as edge computing and low-altitude economy continued to intensify, fueling robust growth in economic and social development

Continued to advance the innovative application of intelligent technologies in social governance. Drawing on its resources and capabilities in "location + computing + power + security", it will further refine the Smart Tower business, aspiring to become an information application service provider with core competitiveness

Green transformation fully implemented

New energy innovative applications are booming, and there is strong demand for charging and battery exchange infrastructure construction, as well as power supply security services. Demand for green energy storage is also accelerating

Continued to optimize the layout of battery exchange network to maintain market leadership, maintained its leading position in the market; stepped up the promotion of comprehensive "power backup +" industry solutions, to establish a highly recognized China Tower "energy butler" brand and become a new energy application service provider with core competitiveness

"One Core and Two Wings" Strategy





Operational Performance

Chen Li Executive Director and General Manager

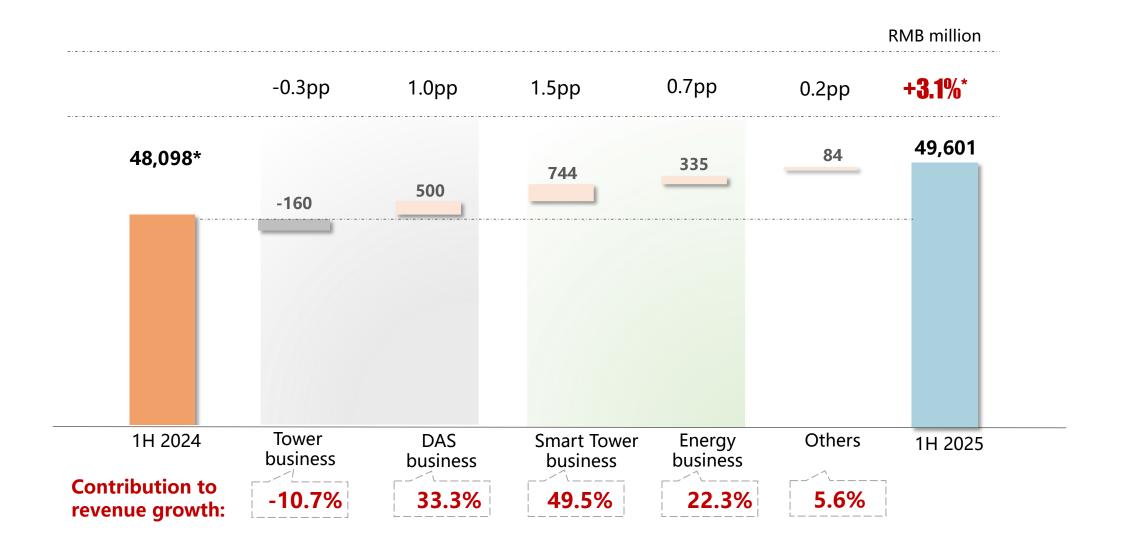
Key Operating Indicators



Indicator	1H 2024	1H 2025	Change
Operating revenue (RMB million)	48,247	49,601	2.8% (3.1%*)
TSP Business	42,121	42,461	0.8%
Smart Tower Business	3,982	4,726	18.7%
Energy Business	2,023	2,209	9.2% (17.9%*)
Number of Tower Tenants (thousand)	3,731	3,844	3.0%
TSP Tenants	3,493	3,579	2.5%
Smart Tower Tenants	238	265	11.3%
Number of Tower Sites (thousand)	2,070	2,119	2.4%
Tower Tenancy Ratio (Tower Tenant/Tower Site)	1.80	1.81	0.6%
TSP tenancy ratio	1.71	1.72	0.6%
Average annual revenue per site (RMB)	20,379	20,187	-0.9%

Steady Revenue Growth Supported by Multiple Pillars CHINA TOWER 中国铁塔



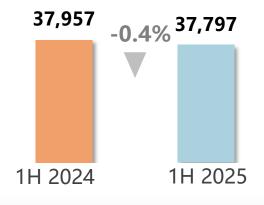


Tower Business Maintained Healthy Development



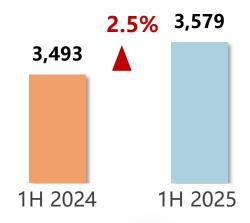
Revenue from Tower Business

(RMB million)



TSP tenants

(thousand)



TSP Tower tenancy ratio

(Tower Tenants/Tower Site)



Introduced embedded service mechanism

 Focused on TSPs' network construction planning, comprehensively and accurately grasped key demand information to acquire orders by customer types, by network standards and by frequency bands

Actively conducted coverage analysis

 Based on site resource data, proactively conducted network coverage analysis to identify weak coverage areas, and recommend solutions to customers, and proactively create demand

Made efforts to address difficult site access

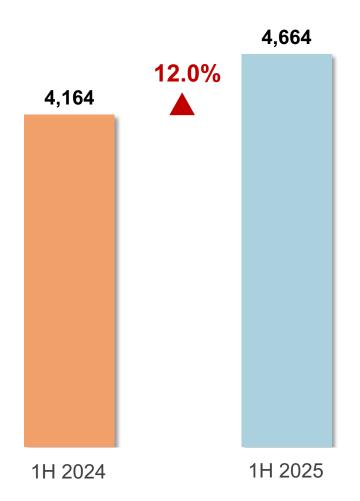
 Focused on solving customers' urgent and troubling problems, gave full play to the Company's resource coordination ability, and continuously tackling difficult sites to help customers improve the quality of network coverage

DAS Business Showed Solid Growth Momentum



Revenue from DAS business

(RMB million)





Strengthened resource coordination in key locations

Deepened "signal upgrade" initiative in key locations, kept pace with key project construction, and conducted network coverage testing; gave full play to the advantages of coordinated site entry to reduce overall costs, accelerate demand acquisition, and enhance market service support capabilities

Stepped up product innovation and applications

Closely followed customer trends in network development and strengthened innovation in DAS technologies, products, and solutions; promoted new products and solutions such as active and passive DAS integration and shared model repeaters to further explore the market potential for DAS and expand the scale of DAS business



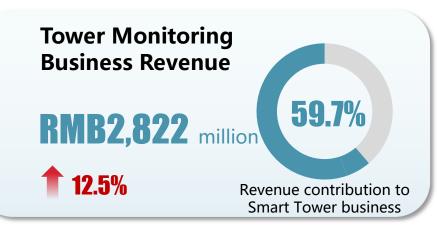


Enhanced professional service capabilities

Focused on the coverage in lifts and underground car parks and the high-speed railways 5G special project to obtain advantageous site entry conditions, utilized shared micropower repeaters to reduce signal sources and transmission investments, and continuously improved the level of professional services

Meticulous and Refined Operations Smart Tower Business Empowers Digital Governance





240,000 "digital towers" empowered key industries

Land

Using high-point resources to provide farmland protection services, assisting the natural resources authorities in safeguarding the red line of 1,800 million mu of farmland

Emergency response

Constructed early warning services for natural disasters such as forest fires, emergency response scheduling and earthquake, ensuring accurate and timely disaster alerts



Environmental protection

Utilised the integrated sky-ground-space monitoring system to precisely monitor key scenarios such as straw burning, drinking water source, litter from the sea and noise pollution, supporting the construction of a modern ecological environment monitoring system

Smart Tower Business

Agriculture

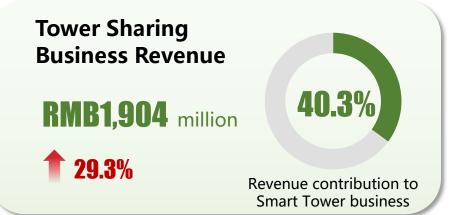
Used technologies to support key scenarios such as the fishing ban, intelligent agriculture and digital villages in the Yangtze River, pushing forward the comprehensive protection of the Yangtze River, implemented the Agricultural Powerhouse Initiative and rural revitalization strategy



In areas such as highway networks, railway safety, maritime supervision, and airport situational awareness, to drive digital transformation to collaboratively build an "integrated multidimensional transport" regulatory system



Built a monitoring and sensing network to provide services such as river and lake management, digital twin technology, basin flood control, and the construction of three improve the digital of the water resources industry





Forged Capabilities to Lay a Solid Foundation for **Development of Smart Tower Business**







- Strengthened the construction and operation of the Tower Monitoring Distributed Platform and continued to build strong platform capabilities
- Over 2,400 standardized access opened and collaborated nationwide, continued to enhance product performance and user experience



Algorithm capability

- 470+ specific algorithms from mid-to-high points, serving key industries with over 10.000 AI analytical scenarios
- Established **490** million sample library from midto-high points, enhanced the training and application of service algorithm with the algorithm accuracy rate maintained at a relatively higher level



Product capability

- **15** specialized industry applications with 1,000+ functional iteration, further expanded and deepened service scenarios
- Built "headquartersprovincial" two-tier R&D system, effectively improved the efficiency of second iteration development, and further enhanced the competitiveness of products in key scenarios



Service capability

- Strengthened "Major Infrastructure" system, and unified regulations standard, to deliver highquality, efficient, and costeffective solutions
- Enhanced professional operation and maintenance, upgrading unified monitoring capabilities on the platform and guaranteed clients' businesses are under high quality operation



Innovation capability

- · Drove technological breakthroughs in fields such as the new era of AI and spatial digital intelligence governance
- Transformed "telecommunication shelters" to "data shelters", accelerating the applications of edge computing in scenarios such as digital intelligence governance, pan-campuses, internet and AI

Location







Security

Computing

Power

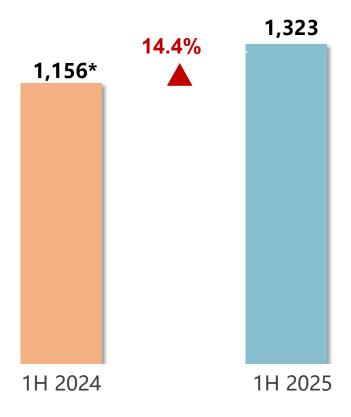
Persist in developing and consolidating the company's "location + computing + power + security" resource endowments and capability advantages

Leveraging Strengths, Battery Exchange Business Maintained its Leading Position



Revenue from battery exchange business

(RMB million)



User Base Continued to Grow

- Actively capitalize on national's new safe charging regulations to deepen penetration in key industries such as courier and delivery, continued to expand the customer base in battery exchange business, to strengthen the market leading position
- Deepened tiered customer management, delivering customized services based on user characteristics, optimized service system with customer satisfaction as the core guidance



Continued to Optimize Network Deployment

- Accelerated the deployment of 4.0 battery exchange products, and self-developed key product components such as the main controller of battery exchange cabinets to continue enhance products competitiveness, actively developed the new 5.0 battery exchange products to maintain competitive edge
- Promoted the optimization of network for the core business circle for battery exchange, and accelerated the construction of network for community charging facilities, continued to improve users convenience and expand the deployment scale for battery exchange network



Cities deployed

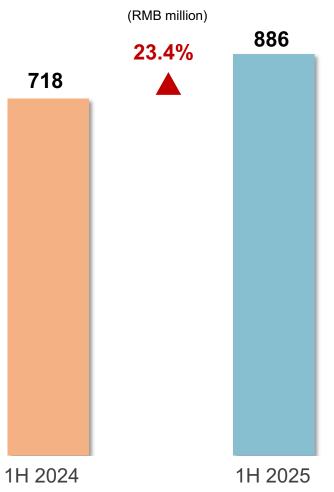
Focused on Key Areas and Continued to Scale Power Backup Business



Promoted comprehensive solutions to build "energy butler" service brand

"Leveraging China Tower's 'Energy Butler' platform to deliver customized solutions for client"

Revenue from power backup business

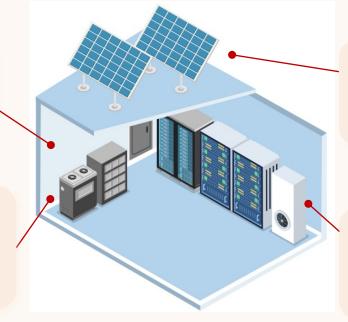


Power backup service

Entry point for business expansion, providing nonstop power backup service according to customer needs

Power generation service

Created standardized cloudcontrolled oil engine generator products, supplemented by a power generation platform, to provide customers with intelligent and visualized oil power generation service



Green Power to Reduce Carbon Emission

On shelters front, invested in the construction of photovoltaic and energy-saving systems to meet customer demand for green power, energy conservation and carbon reduction

Monitoring and maintenance

Developed standardized products, leveraged localized maintenance capabilities, and provided working environment monitoring and maintenance services

Deeply cultivated key industries to focus on power backup business

Telecommunications Finance Education

Healthcare Petrochemical Government ...





Key Financial Indicators



(RMB milion)	1H 2024	1H 2025	YoY Change
Operating revenue	48,247	49,601	2.8% (3.1%*)
Operating costs	40,101	40,972	2.2%
Operating profit	8,146	8,629	5.9%
EBITDA	33,045	34,227	3.6%
Profit attributable to owners of the Company	5,330	5,757	8.0%
Operating cash flow	32,830	28,679	-12.6%
Free cash flow	19,101	16,287	-14.7%
Gearing ratio	29.4%	29.5%	0.1pp

Sound Cost Control



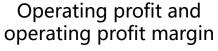
Operating expenses to revenue ratio



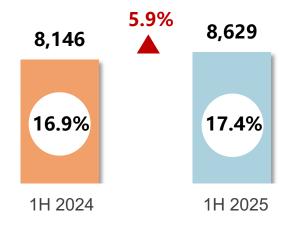
(RMB million)	1H 2024	1H 2025	YoY Change	Description of main factors
Operating expenses	40,101	40,972	2.2%	
Depreciation and amortization	24,899	25,598	2.8%	The increase in depreciation arising from new investment to meet customers' growing construction demands and enhancing asset operation capabilities
Repairs and maintenance	3,397	3,187	-6.2%	Focused on conducting equipment hazard inspections, renewal and rectification, achieving significant quality improvements, further promoted the market-oriented bidding for outsourced maintenance and strengthened cost control
Employee benefits and expenses	4,375	4,767	9.0%	Introduced middle and high-end scientific and technological talents and first-line personnel for business development, while strengthening performance-linked incentives
Site operation and support expenses	2,902	2,535	-12.6%	Improved power supply security capacities of the sites through precise rectification of outside city grids and enhanced battery backup capacities, and reasonably controlled the increase in site lease renewals, resulting in a further decrease in site operation expenses such as costs of power supply using diesel oil generation and site lease charges
Other operating expenses	4,528	4,885	7.9%	
of which: business development expenses	2,949	3,230	9.5%	Strengthened product and technical solution support and marketing efforts, with business expansion costs such as technical support service fees for the Two Wings business increased
Net finance costs	1,236	1,236	0.0%	Enhanced centralized fund management and maintained a relatively low financing costs

Profitability Continued to Improve

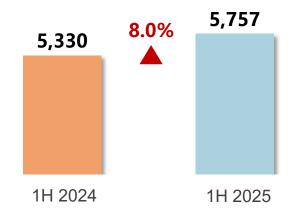




(RMB million)

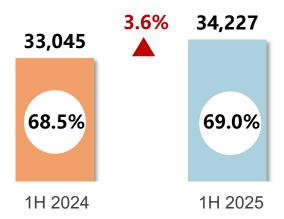


Profit Attributable to Owners of the Company (RMB million)



EBITDA and EBITDA margin

(RMB million)

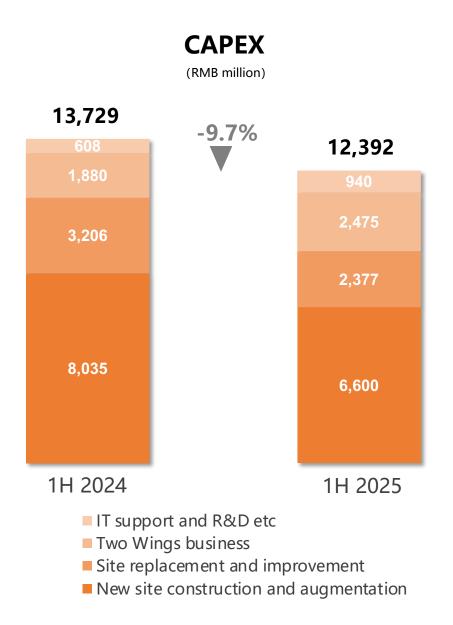


Net profit margin



Effective Allocation of CAPEX





Made effective investments according to business development and capacity building needs

With the change of construction needs of operators, together with continuous optimization of construction plans and application of innovative products. New site construction and augmentation investment has been reduced effectively

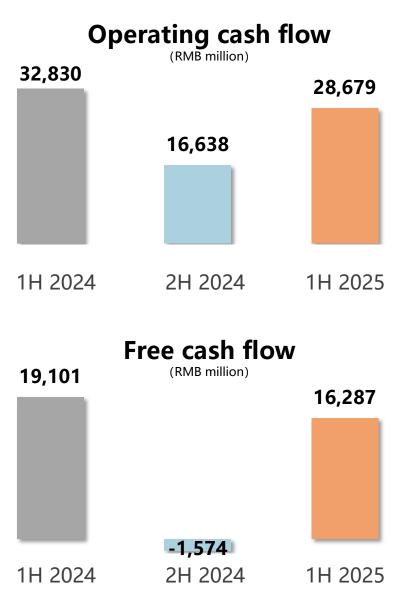
Based on the large-scale implementation of battery power backup capacity in key scenarios in the early stages, and according to the operating status of physical assets, carried out asset safety hazard inspection, rectification and equipment upgrades

Precisely allocated resources in the Two Wings business based on business needs, and accelerated platform development and product iteration

Overall Cash Flow Remained Healthy



1H 2024	1H 2025
32,830	28,679
19,101	16,287
	32,830

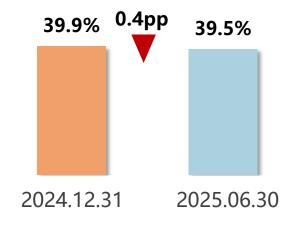


Capital Structure Remained Stable and Healthy

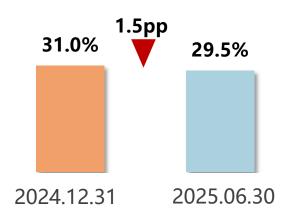


RMB million	As at 31 December 2024	As at 30 June 2025
Total assets	332,834	331,127
Cash and cash equivalents	2,598	8,673
Total liabilities	132,855	130,774
Interest-bearing debt	92,542	92,639
of which Bank Loan	69,609	69,094
Total equity	199,979	200,353

Liabilities to assets ratio









Q&A



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Appendix: Extracted from Unaudited Consolidated Statement of Financial Position as at 30 June 2025



(RMB million)	2024.12.31	2025.06.30
Total assets	332,834	331,127
Current assets	91,360	96,855
Non-current assets	241,474	234,272
Property, plant and equipment	192,770	184,832
Construction in progress	12,718	12,685
Total liabilities	132,855	130,774
Current liabilities	75,799	88,856
Borrowings	28,525	44,212
Accounts payable	33,269	30,668
Non-current liabilities	57,056	41,918
Total equity	199,979	200,353

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